



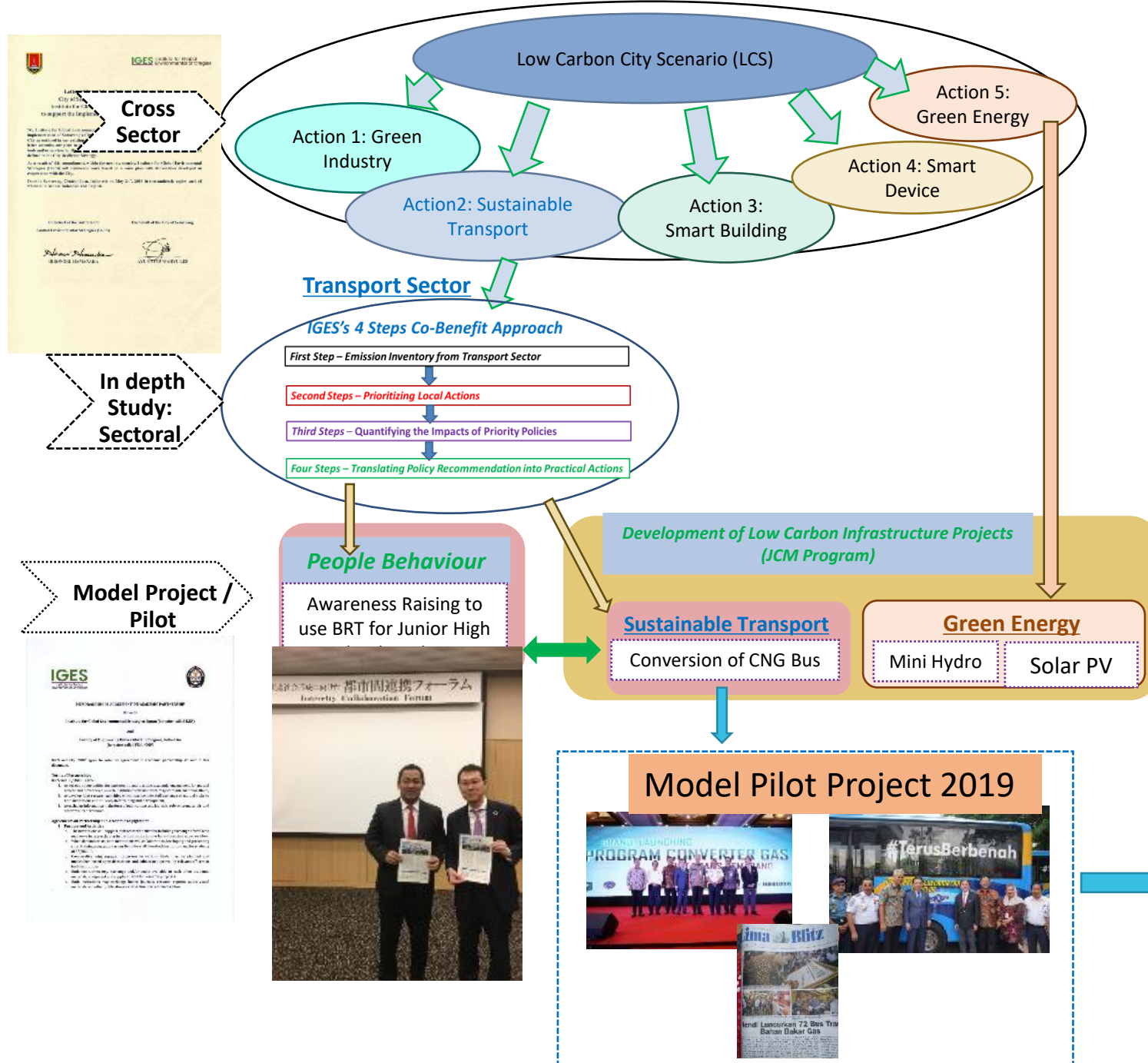
Enabling Environment for Scaling-up low carbon Initiative at City Level

A case study Retrofit CNG Buses in Semarang City

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Summary of AIM Analysis for [Semarang]



Cross Sector

In depth Sectoral



Model Project / Pilot



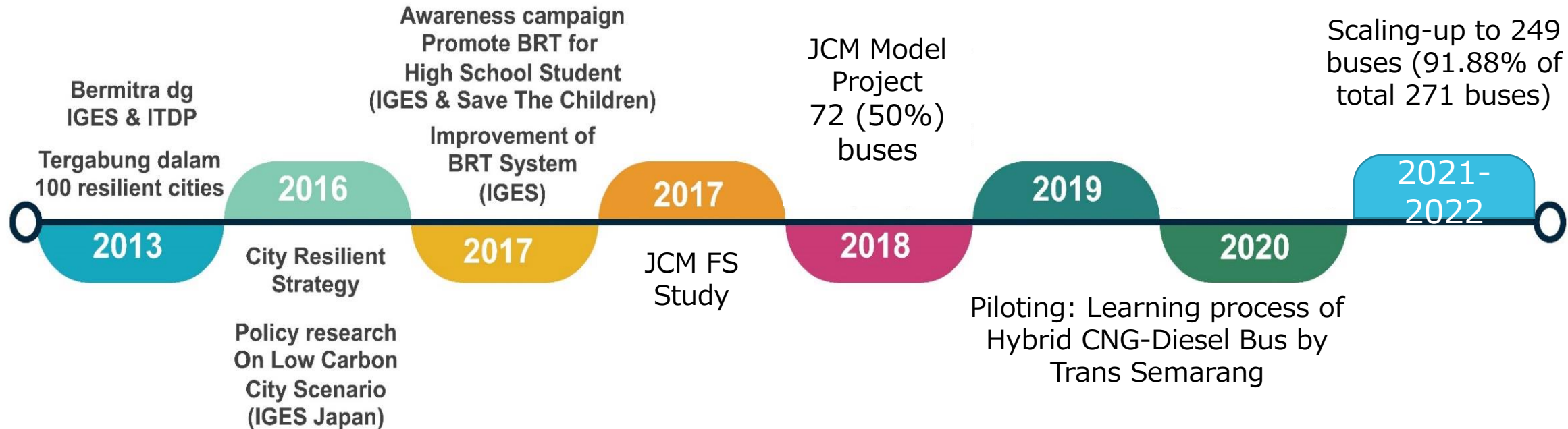
Scaling-up :

- (1) City level (2019 – 2023)
- (2) Across cities

Scaling-up from JCM Model Project to City Level



TRANS SEMARANG



Chapter 4: Institutional settings and governance



Four set component of scaling-up low carbon technology (Nugroho, 2015)



1. Build Capacity

- What are existing and needed capacities?
- How can needed capacities be built?
- What processes can help build these capacities?
- What processes can consolidate existing capacities?

2. Engage Stakeholders

- Who are the key actors and organizations?
- What are their interests and resources?
- Is there sufficient coordination and communication?
- What are possible points of contention and how might they be reconciled?

3. Mobilize Resources

- What are the main sources of funding?
- Are these sources sufficient or are outside resources needed?
- What is the funding cycle?
- What about other human and technological resources besides funding?

4. Share Learnings

- How will performance be assessed?
- What processes and mechanisms are in place for sharing performance and experiences?
- Do existing processes and mechanisms reach all necessary stakeholders?
- How can they reach other cities?

Analysis the Enabling Conditions of retrofit program in Semarang City



| No | Components | Pilot Project Phase | Scaling-up to the city level |
|----|-------------------------------|--|--|
| 1 | Building Capacity | <ul style="list-style-type: none"> • Knowledge accumulated for several year (2010 – 2017). It started by ACCCRN, familiar with climate change issue (adaptation) → shift to mitigation. Smooth transition, not start from scratch and zero. • <i>Many experts in local</i> • <i>Familiar with necessary data, available and easily to be accessed → helpful to develop concrete proposal</i> | <ul style="list-style-type: none"> • Technical and Skill capacity accumulated for during the pilot stage (2019 – 2020), familiar with trouble and solution for the operation and maintenance of new technology intervention. • <i>Familiar with monitoring data, verification and reporting (MRV) → helpful to develop data driven policy</i> |
| 2 | Stakeholder engagement | <ul style="list-style-type: none"> • Working group and social capital was exist through the adaptation activities. Establish working group to execute/implement the project (different team with study/planning team). • <i>Bottom up ideas, stakeholders decision making process, ownership of project by many parties, and leadership of city major.</i> • Once the decision was made by mayor, all lower level support the decision and have ownership to the project. | <ul style="list-style-type: none"> • Working with national government and stated owned company to overcome shortage of gas and its infrastructures. • Expand the network and corridors or services to increase the demand • Stakeholders engagement with private companies (bus service providers) to retrofit the bus • <i>Convince the private companies with a tangible benefit based on MRV during the pilot/model project</i> |
| 3 | Mobilize Resource | <ul style="list-style-type: none"> • Matching demand and supply (match matching process). Technology is available, local company also available to work with Japanese company • Size of project → necessary of budget that achievable (feasible) • <i>Critical success factor was a detailed understanding how the planning and budgeting process functioned in both theory and practice.</i> | <ul style="list-style-type: none"> • Set-up a data driven low carbon policy/standard for low-carbon buses • <i>Led the scaling-up to a city wide by private companies without government spending</i> |